



January 5, 2015

To Whom It May Concern:

I had the pleasure of working with Richard Miller as Senior Project Manager at Unlimited Environmental, on the Beale Air Force Base Project in Marysville, CA from 2012-2014. I would like to extend my sincere recommendation for Richard on any future construction projects and also express my desire to work further with him. Richard worked with me while I worked for Balfour Beatty Construction, the General Contractor, as the Superintendent and main point of representation for Balfour Beatty Construction. Richard brought a difficult project from the conceptual process to completion.

The project consisted of the abatement and demolition of 550 various military housing structures on Beale Air Force Base. This was a very high profile project, demanding an extremely fast-paced schedule working closely with the EPA and the military regulatory division. I worked closely with Richard during the design process through to the abatement and demolition phase.

Richard worked with Balfour Beatty Construction to ensure there were no issues with the future development of the project, working on tight deadlines with the grader. In addition to abatement and demolition, the project scope of work consisted of backfill, compaction, and grade to drain. All scopes of work had to be quality control certified.

Richard Miller and his team met Balfour Beatty Construction's motto of "Zero Harm" with no environmental harm to people or structures. Richard Miller showed Balfour Beatty Construction the rare ability of a contractor to not only complete a fast moving project, but to keep a very diverse team focused on successful completion. I would like to express my confidence in Richard Miller and my desire to work with him and his team on future projects. Please feel free to contact me if you would like to discuss further.

Sincerely,

A handwritten signature in blue ink, appearing to read "Ralph Escarcega".

Ralph Escarcega
Superintendent

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