



November 11, 2019

To Whom It May Concern:

Resource was the demolition and abatement contractor for the Point Loma Buildings 58 Demolition and Building 158 Renovation project that I oversaw. The project, valued at \$1,031,000, included the hazardous material abatement, demolition, crushing, and backfill of a 4-story military building (with a basement), totaling over 70,000 square feet.

Resource's owners, Josh Dome and Richard Miller, were available whenever needed. Resource's project staff were highly competent and quickly responded to multiple owner-directed change order requests. The field staff showed the same level of competence and communication - completing tasks on schedule and always keeping me in the loop.

Resource's project execution, safety, and communication exceeded all of my expectations. I highly recommend Resource Environmental, Inc. for any demolition and abatement work.

If you have any questions or concerns, please contact me at

Sincerely,

A handwritten signature in black ink, appearing to read 'C. McArthur', written over a light blue vertical line.

Chuck McArthur  
Sr. Project Manager  
Barnhart-Reese Construction